§ 15497.5. Local Control and Accountability Plan and Annual Update Template.

Introduction:

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Local Control and Accountability Plan and Annual Update Template

The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

State Priorities

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

A. Conditions of Learning:

Basic: degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

Implementation of State Standards: implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

Course access: pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

Expelled pupils (for county offices of education only): coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

Foster youth (for county offices of education only): coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

B. Pupil Outcomes:

Pupil achievement: performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

Other pupil outcomes: pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

C. Engagement:

Parental involvement: efforts to seek parent input in decision making at the district and each schoolsite, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

Pupil engagement: school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

School climate: pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

Section 1: Stakeholder Engagement

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

Instructions: Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

Guiding Questions:

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies, county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?

- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Involvement Process

Carlsbad Unified School District used various methods of communication in order to engage with our community stakeholders. The District's efforts began in January by developing an engagement process and timeline for the adoption of the 2015-16 plan. Stakeholder meetings were then held to include a mid-year LCAP progress update. The stakeholder groups included:

- Teacher Superintendent Advisory Council, 2/9/15
- ELAC Meetings (North, South, East & West) by 2/18/15
- K-12 Instructional Leaders, 2/19/15
- Superintendent/Board Sub-committee, 2/20/15
- Parent/Superintendent Advisory Council, 2/23/15
- School Site Council Meetings, completed by 3/12/15
- School PTA Meetings, completed by 3/12/15

Carlsbad Unified School District then conducted several informational meetings to consult and gather input from various stakeholder groups. These meetings included:

- CUSD Board of Education Meeting, 3/11/15
- CUSD Superintendent/Board Sub-Committee Meeting, 3/27/15
- CUSD Board of Education Special Workshop, 3/30/15
- CUSD Board of Education Meeting, 4/22/15

Impact on LCAP

After roughly 50 Stakeholder consultation meeting and a community-wide survey, the District identified reoccurring themes. These themes are reflected in the goals, actions, services and expected measurable outcomes identified on subsequent pages of the CUSD Local Control Accountability Plan. Common themes from the survey and meetings included:

- Continued effective professional development and support for implementation of Common Core State Standards
- 2. Increased availability to instructional materials aligned to new state standards
- 3. Increased access to instructional technology and training for staff
- 4. Desire to continue to decrease class sizes k-12
- 5. Improved cleanliness of school facilities
- 6. College/Career readiness for all students

Developed goals, proposed actions and services as well as the expected measurable outcomes and budgeted expenditures are all reflective of the community

- CUSD Board of Education Meeting, 5/13/15
- CUSD Board of Education Meeting, 6/3/15 Public Hearing
- CUSD Board of Education Meeting, 6/17/15 *Final Adopt*
- Teacher Superintendent Advisory Council, 3/9/15
- School Site Council data gathering, completed by 3/12/15
- DLAC Meeting, 3/16/15
- Spanish Speaking Town Hall Forum, 3/18/15
- Chamber of Commerce Board of Director Meeting, 3/18/5
- Parent Superintendent Advisory Council, 3/23/15
- Associated Student Body Middle School Meetings, 3/23/15

 4/3/15
- Associated Student Body High School Meetings, 3/23/15 4/3/15
- Student Superintendent Advisory Council, 4/3/15
- Carlsbad Unified Teacher's Association Meeting, 3/24/15
- Community Advisory Council Meeting, 3/26/15
- Laborers' International Union of North America, 4/2/15
- Foster Youth Stakeholder Meetings (Joint Homeless and Foster Care Liaison), 1/26/15

In addition to the stakeholder consultation meetings, an online survey was launched to the community of Carlsbad on 3/13/15 which remained open through 3/26/15. The purpose of the survey was to gather input from parents, students, teachers, students and community members of Carlsbad in order to better serve and evaluate the needs of the students in the district. Questions referenced the CUSD District Graduate Profile as well as the mission, vision, and priorities of the District. The online survey received by 1,356 responses. In addition to face to face meetings, the District developed a web site with additional information:

- LCAP adoption timelines-policies-procedures
- Informational Videos
- Board Presentations (PPT)

responses to the survey and from community meetings.

Data from the Stakeholder Engagement Survey is available at:

https://www.surveymonkey.com/results/SM-TGFXS7P7/ Highlighted data information includes:

- 63.27% or 837 respondents were parents of current CUSD Students
- 1.59% or 21 respondents were parents of CUSD Graduates
- 10.66% or 141 respondents were CUSD students
- 5.06% or 67 respondents were CUSD Classified Staff Members
- 17.38% or 230 respondents were CUSD Certificated Staff Members
- 2.04% or 27 respondents were Carlsbad Community Members
- 51% or 591 respondents stated that CUSD prepares students to be critical thinkers
- 51% or 589 respondents stated that CUSD students are using technology effectively
- 44% or 517 respondents stated that CUSD students are prepared for college and/or a career after graduation

- Links and Resources
- The CUSD Graduate Profile
- CUSD Mission and Vision Statements
 http://www.carlsbadusd.k12.ca.us/cms/page_view?d=x&piid
 =&vpid=1392642087400

Annual Update:

Carlsbad Unified School District used various methods of communication in order to engage with our community stakeholders. Staff conducted an internal review of programs and services. CUSD conducted numerous input sessions in order to gather feedback from stakeholders on CUSD's existing goals, expected annual measures, and expenditures of the LCAP and to identify any desired revisions to the LCAP. Progress update and consultation meetings:

- Teacher Superintendent Advisory Council, 2/9/15
- ELAC Meetings (North, South, East & West) by 2/18/15
- K-12 Instructional Leaders, 2/19/15
- Superintendent/Board Sub-committee, 2/20/15
- Parent/Superintendent Advisory Council, 2/23/15
- School Site Council Meetings, completed by 3/12/15
- School PTA Meetings, completed by 3/12/15

A mid-year report card was shared at each of the consultation meetings that included quantitative and qualitative metrics. Some of the data shared included the following: graduation rates, college readiness rates, Advanced Placement pass rates, English Learner reclassification rate, CELDT scores, professional development survey results, Parent Academy participation, and improved student to computer ratio. For the complete 2014-15 mid-year report card see the following link: http://cusd.ca.schoolloop.com/file/1218238651150/1356610623439/1801205825777843702.pdf

Annual Update:

Carlsbad Unified School District conducted approximately 50 Stakeholder consultation meetings. As a result of these meetings and input from the community surveys CUSD refined our LCAP goals, annual measurable outcomes, proposed actions and services, as well as expenditures to reflect the identified priorities.

As a result LCAP goals were refined and focused from the 2014-15 LCAP. Based on stakeholder feedback and Board priorities three overarching goals were developed from the original nine adopted for the 2014-15 school year. These goals include:

- Align student learning to State- adopted standards supported by materials, instruction, and technology in a safe and clean environment
- Ensure that students demonstrate academic growth and proficiencies so they leave TK-12 ready for college/career
- 3) Engage parents, staff, and community to promote unique educational opportunities for students Metrics/Success Indicators were developed to support progress towards each of these three goals and reflective of the common themes from community input.

Common themes again are:

1. Continued effective professional development and

- support for implementation of Common Core State Standards
- 2. Increased availability to instructional materials aligned to new state standards
- 3. Increased access to instructional technology and training for staff
- 4. Desire to continue to decrease class sizes k-12
- 5. Improved cleanliness of school facilities
- 6. College/Career readiness for all students

The plan includes specific supports and expenditures for unduplicated students (Foster Youth, English Learners, and Low-Income Students). Programs, services, and aligned expenditures are detailed in subsequent pages and are ties to the academic data and needs of our students.

Section 2: Goals, Actions, Expenditures, and Progress Indicators

Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

Goal: Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the schoolsite level. The LEA may identify which schoolsites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or schoolsite.

Related State and/or Local Priorities: Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

Schools: Identify the schoolsites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

Expected Annual Measurable Outcomes: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and at the schoolsite level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

Action/Services: For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

Scope of Service: Describe the scope of each action/service by identifying the schoolsites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is districtwide, schoolwide, countywide, or charterwide.

Pupils to be served within identified scope of service: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education_Code section 42238.01, pupils redesignated fluent English proficient, and/or pupils subgroup(s) as defined in Education Code section 52052.

Budgeted Expenditures: For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

Guiding Questions:

1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?

- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual schoolsites been evaluated to inform the development of meaningful district and/or individual schoolsite goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual schoolsites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific schoolsites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

GOAL: Align student learning to State- adopted s and technology in a safe and clean enviro	•	Pelated State and/o ported by materials, instruction, 1_X_2_X_34 \$ COE only: 9 Local : Specify	5 6 <u>_X</u> _ 7 8
		ed professional development; instructional materials a and upgrades; and safe, clean, efficient learning envir	
Goal Applies to: Schools: All Schools Applicable Pupil Subgroups: A	II		
	LCAP Y	ear 1: 2015-16	
 Create a 4-year plan for all Increase instructional mater Complete the 2015-2016 M Develop cleaning standards Maintain 100% fully credent Maintain 0% of misassigned Maintain Standards aligned Digitize student, personnel Identify and improve the Fa Complete Prop 39 energy e Complete Special Education Complete Technology FCM 	9th-11th grad rials and reso laster Plan Pr s for each sch tialed teacher d teachers l instructional and financial acility Work Or efficiency audi n FCMAT Stu IAT Study	urces aligned with Common Core Math Standards iority 1 Projects on time and on budget, barring unfore iool is materials including ELD materials for EL students records rder response time	eseen conditions
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Provide teacher professional development and collaboration aligned with district's strategic initiatives:	A)All Schools	X_ALL OR:	A) Base 500,000
 Develop and refine common assessments K-12 aligned to standards ELA/ELD Frameworks Differentiated instructional strategies Maintain facilitators K-5/grade level 	B)District Wide	Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	B) Supplemental 200,000

meetings/dept chairs 6-12	A)All Schools B)District Wide	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	A) Base 750,000 B) Supplemental 250,000
3) Inventory, track, and upgrade existing computer hardware and software	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	80,000 Base
4) Utilize results from the 2014-15 Tech Survey to enhance and advance technology use via technology training & support for all staff Output Description:	All Schools	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	300,000 Base
5) Explore universal cleaning standards for each school level (elem, middle, high)	All Schools	X ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	170,000 Base
Explore opportunities to maximize operational efficiency and effectiveness	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	250,000 Base

 7) Provide targeted instructional supports and programs: Reading intervention/differentiation Math intervention/differentiation 	All Schools	ALL OR: xLow Income pupils _x_English Learners _x_Foster Youth xRedesignated fluent English proficient _Other Subgroups:(Specify)	120,000 Supplemental
8) Purchase supplemental materials and technology for targeted unduplicated students.	District Wide	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	106,000 Supplemental
 Maintain 4-year plan for grain line line line line line line line li	sitive responsible ades 9th-12th rials and resort y Master Plates for each solution and teachers are teachers and teachers are personnel and proder Responsible for Study	ources aligned with Common Core ELA In Priority 1 projects on time and on budget, barring an Inool TS Inaterials including ELD materials for EL students Ind financial records Is se time by 2% It	y unforeseen
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
1) Provide teacher professional development and	A)All	_X_ALL	A) Base

collaboration aligned with district's strategic initiatives: • Develop and refine common assessments K-12 aligned to standards • ELA/ELD Frameworks • Differentiated instructional strategies • Maintain facilitators K-5/grade level meetings/dept chairs 6-12 • Common Core and NGSS implementation	Schools B)District Wide	OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	500,000 B) Supplemental 200,000
Identify and prioritize and purchase instructional material needs -Ensure supplemental materials address the needs of at risk students	A)All Schools B)District Wide	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	A) Base 750,000 B) Supplemental 250,000
Inventory, track, and upgrade existing computer hardware and software	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	80,000 Base
4) Utilize results from the 2014-15 Tech Survey to enhance and advance technology use via technology training & support for all staff	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	300,000 Base
5) Explore universal cleaning standards for each school level (elem, middle, high)	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	170,000 Base
6) Explore opportunities to maximize operational	All Schools	_X_ALL	250,000 Base

efficiency and effectiveness		OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	
7) Provide targeted instructional supports and programs: • Reading intervention/differentiation • Math intervention/differentiation	All Schools	ALL OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	120,000 Supplemental
8) Purchase supplemental materials and technology for targeted unduplicated students.	District Wide	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	106,000 Supplemental
		ear 3: 2017-18	
 Increase by 2% the # of positive responses received on Professional Development surveys Continue to maintain a 4-year plan for all 9th-11th grade students Increase instructional materials and resources aligned with Common Core Math Standards Continue completion of Facility Master Plan Priority 1 projects on time and on budget, barring any unfore conditions Maintain cleaning standards for each school Maintain 100% fully credentialed teachers Maintain 0% of misassigned teachers Maintain Standards aligned instructional materials including ELD materials for EL students Finalize digital student, personnel and financial records Continue to shorten the Facility Work Order Response time by 2% Implement selected recommendations from the Special Education FCMAT Study Maintain a rating of good or better on the Facilities Impact Tool of (FIT) 			
 Continue to shorten the Fa Implement selected recom Implement selected recom 	rsonnel and fir acility Work Ord mendations fro mendations fro	nancial records der Response time by 2% om the Special Education FCMAT Study om the Technology FCMAT Study	

Provide teacher professional development and collaboration aligned with district's strategic initiatives: Develop and refine common assessments K-12 aligned to standards ELA/ELD Frameworks Differentiated instructional strategies Maintain facilitators K-5/grade level meetings/dept chairs 6-12 Common Core and NGSS implementation	A)All Schools B)District Wide	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	A) Base 500,000 B) Supplemental 200,000
Identify and prioritize and purchase instructional material needs -Ensure supplemental materials address the needs of at risk students	A)All Schools B)District Wide	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	A) Base 750,000 B) Supplemental 250,000
3) Inventory, track, and upgrade existing computer hardware and software	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	80,000 Base
4) Utilize results from the 2014-15 Tech Survey to enhance and advance technology use via technology training & support for all staff	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	300,000 Base
5) Explore universal cleaning standards for each school level (elem, middle, high)	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	170,000 Base

	1		1
6) Explore opportunities to maximize operational efficiency and effectiveness	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	250,000 Base
 7) Provide targeted instructional supports and programs: Reading intervention/differentiation Math intervention/differentiation 	All Schools	ALL OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	120,000 Supplemental
8) Purchase supplemental materials and technology for targeted unduplicated students.	District Wide	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	106,000 Supplemental

Ensure that students demonstrate academic gr GOAL: TK-12 ready for college/career		that students demonstrate academic growth and proficiencies so they leave eady for college/career	Related State and/or Local Priorities: 1 2 3 4_x_ 5 6 7_x_ 8_x COE only: 9 10
			Local : Specify
Identified	d Need :	Stakeholder input, districtwide data, CUSD graduate profile, and district missio on college/career readiness.	n statement all indicate high priority
Goal Ap	oplies to:	Schools: All Schools Applicable Pupil Subgroups: All	

LCAP Year 1: 2015-16

- Increase by 3% the # of graduates completing A-G requirements
- Increase by 5% the # of high school students enrolled in at least one Honors, Advanced Placement, or Community College Class
- Increase by 2% English Language proficiency as measured CELDT Scores
- Maintain EL reclassification rate of 12% or higher
- Increase by 5% the # of students receiving Seal of Bi-literacy from baseline
- Increase graduation rate by 1%
- Maintain AP pass rate at 80% or higher
- Increase implementation of/ refine Common Math Assessments
- Increase implementation of/ refine Common ELA Assessments
- Increase by 3% the # of K-1 students meeting or exceeding grade equivalent reading levels as measured by RazKids
- Increase by 3% the # of 2-8 students meeting or exceeding grade level Lexile as measured by Achieve 3000
- Increase by 3% SBAC Exam results in Math and Language Arts
- Increase by 3% the # of students passing the Early Assessment Program
- Measure the success of students receiving supports in ELA and Math using the % meeting grade level standards

Monitor statewide implementation of API and establish baseline in 2016-17

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
1) Ensure uniform implementation through professional learning aligned with district-wide initiatives Close reading strategies Eight Mathematical practices Writing across the curriculum Keyboarding Depth of Knowledge (DOK) Google Apps for Education	All Schools	x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	41,000 Base
2) Ensure uniform implementation through professional learning and support for differentiated strategies for students not meeting standards aligned with district-wide initiatives.	Districtwide	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient	150,000 Supplemental

Expected Annual Measurable Outcomes:

 AVID Close reading strategies Eight Mathematical practices Writing across the curriculum Keyboarding Depth of Knowledge (DOK) Google Apps for Education 3) Develop & implement plan for academic interventions for students who need additional 	All Schools	Other Subgroups:(Specify)ALL OR:	105,000 Supplemental
support, with emphasis on Long term English Learners, Foster & Homeless Youth, and students of low Socioeconomic status		x_Low Income pupilsx_English Learnersx_Foster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	
4) Restructure the ELD specialist model to provide targeted support aligned to ELA/ELD Framework Output Description: A	All Schools	ALL OR:Low Income pupils _x_English LearnersFoster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	465,000 Supplemental
5) Decrease class size in order to enhance pupil outcomes	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	265,000 Base
6) Provide additional budget autonomy to schools to support the academic/intervention	Districtwide	_x_ALL OR:Low Income pupilsEnglish Learners	336,000 Supplemental

plans on each campus		Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
 7) Provide targeted Special Education supports to include: Integration of students in general ed settings Preschool program Special Day Program Learning Center Program Extended School Year or ESY Adult Transition Program Language and Speech Services Occupational/Physical Therapy Adaptive Physical Education Transportation 	All Schools	OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient _X_Other Subgroups:(Specify)_Special Education	10,400,000 Base	
	LCAP Y	ear 2: 2016-17		
 Increase the % of graduates completing A-G requirements to align with Board Policy Increase by 5% the # of high school students enrolled in at least one Honors, Advanced Placement, or Community College Class Increase by 2% English Language proficiency as measured CELDT Scores Maintain EL reclassification rate of 12% or higher Increase by 5% the # of students receiving Seal of Bi-literacy from 2015-16 results Increase graduation rate by 1% Maintain AP pass rate at 80% or higher Increase implementation of/ refine Common Math Assessments Increase implementation of/ refine Common ELA Assessments Increase by 3% the # of K-1 students meeting or exceeding grade equivalent reading levels as measured by RazKids Increase by 3% SBAC Exam results in Math and Language Arts Increase by 3% the # of students passing the Early Assessment Program 				

 Continue to measure the success of students receiving supports in ELA and Math using the % meeting grade level standards Monitor statewide implementation of API and establish baseline in 2016-17 				
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
1) Ensure uniform implementation of district-wide initiatives: Close reading strategies Eight Mathematical practices Writing across the curriculum Keyboarding Depth of Knowledge (DOK)	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	41,000 Base	
 2) Ensure uniform implementation of district-wide initiatives: AVID Close reading strategies Eight Mathematical practices Writing across the curriculum Keyboarding Depth of Knowledge (DOK) 	Districtwide	OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	150,000 Supplemental	
3) Implement plan for academic interventions for students who need additional support, with emphasis on Long term English Learners, Foster & Homeless Youth, and students of low Socioeconomic status	All Schools	ALL OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	105,000 Supplemental	
Continue ELD specialist model to provide	All Schools	ALL	465,000	

targeted support aligned to ELA/ELD Framework		OR: Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	Supplemental	
5) Decrease class size in order to enhance pupil outcomes	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	265,000 Base	
6) Continue to provide additional budget autonomy to schools to support the academic/intervention plans on each campus	Districtwide	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	336,000 Supplemental	
 7) Continue to provide targeted Special Education supports to include: Integration of students in general ed settings Preschool program Special Day Program Learning Center Program Extended School Year or ESY Adult Transition Program Language and Speech Services Occupational/Physical Therapy Adaptive Physical Education Transportation 	All Schools	ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient _X_Other Subgroups:(Specify) Special Education	10,400,000 Base	
LCAP Year 3: 2017-18				

Expected Annual Measurable

- Increase the % of graduates completing A-G requirements to align with Board Policy
- Increase by 5% the # of high school students enrolled in at least one Honors, Advanced Placement, or

Outcomes:

Community College Class

- Increase by 2% English Language proficiency as measured CELDT Scores
- Maintain EL reclassification rate of 12% or higher
- Increase by 5% the # of students receiving Seal of Bi-literacy from 2016-17 results
- Increase graduation rate by 1%
- Maintain AP pass rate at 80% or higher
- Increase implementation of/ refine Common Math Assessments
- Increase implementation of/ refine Common ELA Assessments
- Increase by 3% the # of K-1 students meeting or exceeding grade equivalent reading levels as measured by RazKids
- Increase by 3% the # of 2-8 students meeting or exceeding grade level Lexile as measured by Achieve 3000
- Increase by 3% SBAC Exam results in Math and Language Arts
- Increase by 3% the # of students passing the Early Assessment Program
- Continue to measure the success of students receiving supports in ELA and Math using the % meeting grade level standards

Monitor statewide implementation of API

Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted
Actions/Services	Service	service	Expenditures
1) Ensure uniform implementation of district-wide	All Schools	_X_ALL	41,000 Base
initiatives:		OR:	
 Close reading strategies 		Low Income pupilsEnglish Learners	
 Eight Mathematical practices 		Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	
 Writing across the curriculum 		Other Subgroups.(Specify)	
 Keyboarding 			
 Depth of Knowledge (DOK) 			
2) Ensure uniform implementation of district-wide	Districtwide	_X_ALL	150,000
initiatives:		OR:	Supplemental
AVID		Low Income pupilsEnglish Learners	
 Close reading strategies 		Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	
 Eight Mathematical practices 		Other Subgroups.(Specify)	
 Writing across the curriculum 			
 Keyboarding 			
Depth of Knowledge (DOK)			
Continue to implement plan for academic	All Schools	ALL	105,000

interventions for students who need additional support, with emphasis on Long term English Learners, Foster & Homeless Youth, and students of low Socioeconomic status		OR: _X_Low Income pupils _X_English Learners _X_Foster Youth _X_Redesignated fluent English proficient _Other Subgroups:(Specify)	Supplemental
4) Continue the ELD specialist model to provide targeted support aligned to ELA/ELD Framework	All Schools	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	465,000 Supplemental
5) Decrease class size in order to enhance pupil outcomes	All Schools	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	265,000 Base
6) Continue to provide additional budget autonomy to schools to support the academic/intervention plans on each campus	Districtwide	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	336,000 Supplemental
 7) Continue to provide targeted Special Education supports to include: Integration of students in general ed settings Preschool program Special Day Program Learning Center Program 	All Schools	ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientX_Other Subgroups:(Specify) Special Education	10,400,000 Base

•	Extended School Year or ESY	
•	Adult Transition Program	
•	Language and Speech Services	
•	Occupational/Physical Therapy	
•	Adaptive Physical Education	
•	Transportation	
	· · · · · · · · · · · · · · · · · · ·	

Engage parents, staff, and community to promote unique educational opportunities Related State and/or	
GOAL: for students 1 2_x_ 3_x_ 4 5	<u>x</u> 6 <u>x</u> 7 <u>8</u>
COE only: 9	10
Local : Specify	
Identified Need: Stakeholder input, survey results, and district data all indicate a continued need to engage parents, community.	staff, and
Cool Applies to: Schools: All Schools	
Goal Applies to: Applicable Pupil Subgroups: All	
LCAP Year 1: 2015-16	
 Increase by 5% attendance and input at Parent University workshops Increase by 5% the number of CTE/Pathway course offerings as well as the number of student Increase by 0.5% the attendance rates Maintain an expulsion rate of less than 1% Decrease by 0.5% the suspension rate from the 2014-15 base Decrease by 0.5% the high school dropout rate from 2014-15 base Maintain the middle school dropout rate of less than 1% Decrease by 1% the chronic truancy rate from 2014-15 base Increase by 1% student connectedness to school as measured by CA Healthy Kids Survey (se questions) 	
Actions/Services Scope of Service Scope of Service Scope of Service Pupils to be served within identified scope of service	Budgeted Expenditures
1) Maintain 4 year plans for every high school Highx_ALL	15,000 Base
student Schools OR:	
Low Income pupilsEnglish Learners	

			Other Subgroups:(Specify)	
2)	Expand Parent University course offerings based on 2014-15 participant feedback	A)All Schools B)District Wide	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	2,000 Base 2,000 Supplemental
3)	Expand Spanish Speaking Parent University course offerings based on 2014-15 participant feedback	Districtwide	ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	6,000 Supplemental
4)	Collaborate with CEF, Chamber of Commerce and business leaders to forge additional partnerships that improve student learning and workforce readiness	All Schools	x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify) OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	No Cost
5)	Enhance District/School site communication tools	A)All Schools B)District Wide	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	154,000 Base/ 10,000 Supplemental

 Illuminate 				
6) Implement creative solutions to close workforce gaps, including development of soft skills as outlined in CUSD Graduate Profile and designing career pathways responsive to local and regional hiring needs	All Schools	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	210,000 Base	
7) Develop/Implement Attendance Incentive Programs Districtwide x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)				
	LCAP Y	ear 2 : 2016-17		
 Increase by 5% attendance and input at Parent University workshops Increase by 5% the number of CTE/Pathway course offerings as well as the number of students participating Increase by 2% the response rates on the California Healthy Kids Survey Increase by 0.5% the attendance rates Maintain an expulsion rate of less than 1% Decrease by 0.5% the suspension rate from the 2014-15 base Decrease by 0.5% the high school dropout rate from 2014-15 base Maintain the middle school dropout rate of less than 1% Decrease by 1% the chronic truancy rate from base Increase by 1% student connectedness to school as measured by CA Healthy Kids Survey (selected questions) 				
Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted	
Maintain 4 year plans for every high school student	Service High Schools	service _x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	Expenditures 15,000 Base	

Continue to expand Parent University course offerings based on 2014-15 participant feedback Continue to expand Spanish Speaking Parent University course offerings based on 2014-15 participant feedback	A)All Schools B)District Wide Districtwide	x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)ALL OR:x_Low Income pupilsx_English LearnersFoster Youthx_Redesignated fluent English proficientOther Subgroups:(Specify)	2,000 Base 2,000 Supplemental 6,000 Supplemental
Collaborate with CEF, Chamber of Commerce and business leaders to forge additional partnerships that improve student learning and workforce readiness	All Schools	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	No Cost
5) Continue to enhance District/School site communication tools • School loop • School messenger • Peach Jar • College/Career Events • Parent Portals and home access (Aeries) • Brain Pop • Illuminate	A)All Schools B)District Wide	OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	154,000 Base/ 10,000 Supplemental
6) Implement creative solutions to close workforce gaps, including development of soft skills as outlined in CUSD Graduate Profile and designing career pathways responsive to local and regional hiring needs	All Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	210,000 Base

7) Implement Attendance Incentive Programs	Districtwide	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	10,000 Supplemental
	LCAP Y	ear 3 : 2017-18	
 Increase by 2% the response of the increase by 0.5% the attended of the increase by 0.5% the attended of the increase by 0.5% the suspension of the increase by 0.5% the attended of the increase by 0.5% the suspension of the increase by 0.5% the increase by 0.5% the suspension of the increase by 0.5% the inc	of CTE/Path e rates on th lance rates of less than 1 ension rate fr school dropo dropout rate of truancy rate	way course offerings as well as the number of student e California Healthy Kids Survey % rom the 2014-15 base ut rate from 2014-15 base of less than 1%	
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Maintain 4 year plans for every high school student	High Schools	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	15,000 Base
Continue to expand Parent University course offerings based on 2014-15 participant feedback	A)All Schools B)District Wide	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	2,000 Base 2,000 Supplemental
3) Continue to expand Spanish Speaking Parent	Districtwide	ALL	6,000

University course offerings based on 2014-15 participant feedback		OR: xLow Income pupils _x_English Learners _xFoster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	Supplemental
4) Continue to collaborate with CEF, Chamber of Commerce and business leaders to forge additional partnerships that improve student learning and workforce readiness Output Description:	All Schools	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	No Cost
School loop	A)All Schools	_X_ALL	154,000 Base/
 School messenger Peach Jar College/Career Events Parent Portals and home access (Aeries) Brain Pop Illuminate 	B)District Wide	OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	10,000 Supplemental
Continue to implement creative solutions to	All Schools	_X_ALL	210,000

close workforce gaps, including development of soft skills as outlined in CUSD Graduate Profile and designing career pathways responsive to local and regional hiring needs		OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Base
7) Implement Attendance Incentive Programs	Districtwide	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	10,000 Supplemental

Complete a copy of this table for each of the LEA's goals. Duplicate and expand the fields as necessary.

Annual Update

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

Guiding Questions:

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific schoolsites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?

- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Complete a copy of this table for each of the LEA's goals in the prior year LCAP. Duplicate and expand the fields as necessary.

Original GOAL from prior year LCAP:	Students will demonstrate academic growth and proficiencies needed to ensure they leave the TK-12 system ready for college and career.			Related State and/or Local Priorities: 1 X 2 X 3 4 X 5 X 6 7 X 8 X COE only: 9 10 Local: Specify
Goal Applies to	Schools: All Applicable Pupil Subgroups: All			
Expected Annual Measurable Outcomes:	Increase A- G rates: • All students 75% • ELL student 25% • SED student 45% Increase EAP Results for ELA: • All students:55% • ELL:37% • SED:30% Increase EAP Results for Math: • All students:83% • ELL:50% • SED:75% Maintain an AP pass rate of 80% or higher	Actual Annual Measurable Outcomes:	close to 72-74% EAP - Pending EAP - Pending For the past thr	s indicate an overall A-G rate will be final data with SBAC final data with SBAC ree years, overall AP pass rates Final results will be released over

		58% of students were enrolled in an AP/Honors/Community College course in 2014-15.					
LCAP Year: 2014-15							
Planned Actions/Services		Actual Actions/Services					
	Budgeted Expenditures		Estimated Actual Annual Expenditures				
Decrease class size in order to enhance student achievement (TK – 12).	\$515,000	Continued to decrease class size. The total expenditures represent the class size reduction that was accelerated by the Board in January of 2014 and continued through the 2014-15 school year.	\$1,510,851 Base				
Scope of service: X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient		Scope of service: X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient					
Other Subgroups:(Specify) Digital Learning Software to include a content management system	\$85,000	Digital Learning Software to include a new digital learning content management system (Illuminate). This also includes the costs of SchoolLoop which hosts our website and serves as the primary gradebook for secondary teachers.	\$92,576 Base				
Scope of service: _X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient		Scope of service: X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient					

	Other Subgroups:(Specify)	
\$79,000	Expanded AVID to two elementary schools (Poinsettia and AOE) as well as added AVID to Sage Creek High School. Increased participation in AVID Summer Institute.	\$80,000 Supplemental
-	Scope of service: Schoolwide and Poinsettia Elem , Aviara Oaks Elementary x ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	
\$20,000	Purchased instructional materials and professional development/release time for new course entitled Spanish for Spanish Speakers.	\$11,000 Supplemental
	Scope of carlsbad High School	
	ALL OR: _x_Low Income pupils xEnglish Learners _Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	
\$44,881	Continue funding IB coordinator, IB fees, professional development days for teachers, IB materials, additional computer lab tech support and parent informational nights.	\$39,000 Supplemental
_	Scope of service: X ALL OR:	
	\$20,000	Expanded AVID to two elementary schools (Poinsettia and AOE) as well as added AVID to Sage Creek High School. Increased participation in AVID Summer Institute. Scope of

_x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)			_Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)				
and expenditures will be made as a also has estated result of reviewing past progress and beyond. and/or changes to goals? students who		cated a considerable amount of money to continue to decrease class sizes. CUSD tablished more rigorous graduation requirements beginning with the class of 2017. Staff continues to explore and implement intervention strategies to help address no are struggling to meet the more rigorous "A-G" graduation required classes with the class of 2017.					
Original GOAL from prior year LCAP:	GOAL from Increase the number of students who are designated as proficient as English Language Learners measured by the CELDT.				5 <u>X</u> 6 <u>7X</u>		
Goal Applies to: Schools: All							
Expected Annual Measurable Outcomes: Increase English Language proficiency for students: • less than five years to 39.4% • greater than five years to 61.3% Increase the rate of reclassification to 15%		Actual Annual Measurable Outcomes: Pending CELDT data results Pending CELDT data results 10.6% of ELL were reclassified in 2014-15.					
			LCAP Ye	ar : 2014-15			
Planned Actions/Services			Actual Actions/Services				
			Budgeted Expenditures				Estimated Actual Annual Expenditures
Provide English Language Development teachers to support ELL/RFEP students' success in CC standards, professional development for classroom teachers, and parent outreach. \$360,000		\$360,000	4 ELD teachers supported TK-12 ELD students and provided professional development and training for teachers and administrators. ELD teachers were responsible for administering CELDT to all ELL throughout the 2014-15 school year.		\$338,913 Supplemental		

Scope of service: ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)			All Schools ils xEnglish Learners _Redesignated fluent English proficient (Specify)	
Provide professional development for all teachers to include new ELA/ELD frameworks and instructional strategies.	\$25,000	SDCOE Trainer of Teachers Conference on ELA/ELD Frameworks – sent teacher reps from each site Summer Institute for ELD specialists to integrate new ELD standards In service certificated staff during collaborative time Curriculum development funds for ELD teachers to integrate ELD standards into lessons		\$16,000 Base
Scope of service: ALL OR:x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)			All Schools ils xEnglish Learners _Redesignated fluent English proficient (Specify)	
Increase sheltered sections in core content areas (ELA, math, social science and science). Scope of service: _ALL OR: _x_Low Income pupils _x_English Learners _x_Foster Youth _x_Redesignated fluent English proficient _Other Subgroups:(Specify)	\$68,000	0.6 – CHS, 0.2 – Scope of service: ALL OR:Low Income pupil	o sections for sheltered sections: SCHS, and 0.2 – VMS. Carlsbad High School, Sage Creek High School & Valley Middle School s x_English Learners Redesignated fluent English proficient (Specify)	\$94,000 Supplemental

ſ							
Implement CELDT testing during summer months, prior to beginning of school year, to \$20,000 improve student achievement.			\$20,000		s were hired for the duct CELDT test		\$10,600 Supplemental
Scope of service:	LEA Wide			Scope of service:	All Schools		
_x_Foster Youth _	pils _x_English Learners x_Redesignated fluent Eng Subgroups:(Specify)	glish				arners ent English proficient	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? Based on stakeholder input, this goal was refined and written as an expected measure outcome with metrics in next year's LCAP for clarity and focus. See Goal 2 in LCAP Y 16. The difference between the budgeted expenditures and the estimated actuals was the cost of employees taking on the additional sections, specifically their salary range.					AP Year 2015- s was due to		
Original GOAL from prior year LCAP: Create a "Parent Academy" for ELL families and e nights, as measured by the creation of a "parent a surveys at parent nights						Related State and/or 1 2 3_X_ 4 5 COE only: 9 Local : Specify	6_X_ 7 8
Goal Applies to:	Schools: All Applicable Pupil Su	bgroups: E	nglish Learners,	Low Income Pu	pils, and Redesi	gnated fluent English	proficient
Annual Measurable	Create a "Parent Aca and enhance parent infor measured by attenda	mation nigh	nts as	Actual Annual Measurable Outcomes:	for Spanish Spender participants. Created 10 ses	ions of Parent Acade eaking Families with sions of Parent Unive erticipants 343 partici	160 ersity for all
			LCAP Yea	ar : 2014-15			
Planned Actions/Services			Actual Actions/Services				

	Budgeted Expenditures		Estimated Actual Annual Expenditures
Expand parent participation through the creation of parent academies and information nights \$10,000		 Expanded parent participation through the creation of parent academies and information nights. A separate Parent University for Spanish speaking parents with 4 sessions was implemented to meet the needs of English Learner, RFEP, low income, and foster families called Parents Learning to Be Better Parents (held in Spanish). 13 sessions of Parent Universities held for all students including: How to Develop a Self-Reliant and Responsible Child Internet Safety & Social Media Trends Substance Abuse & E-Cigarettes Promoting Effective Family Communication The College Process Starts in Middle School Common Core Math Nights 	\$ 2,000 Base
Scope of service: X_ALL OR: Low Income pupilsEnglish Learners		Scope of service: ALL OR:x Low Income pupilsx English Learners	
Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify) What changes in actions, services,			
	eed and a grant	received, Parent University sessions were held for En	nglish Learners

Therefore, this goal was changed to an annual measurable outcome with corresponding in Goal 3 of the 2015-16 LCAP. Original GOAL from prior year LCAP: Goal Applies to: Schools: All Applicable Pupil Subgroups: All Increase districtwide graduation rate • All students 95% • ELL 69% • SED 86% Therefore, this goal was changed to an annual measurable outcome with corresponding in Goal an annual measurable outcome with corresponding in Goal an annual measurable outcome with corresponding in Goal and annual measurable outcome with corresponding in Goal Prior Set State and/or Local Prior Set	result of reviewing past progress and low Income pupils. In next year's LCAP we will offer Parent University sessions specifi and/or changes to goals?					rent University sessions specifically		
Original GOAL from prior year LCAP: Goal Applies to: Increase the graduation rates (12th grade), attendance rates (K- 12), and results		Based on stakeholder input, the number of goals were reduced for clarity in the 2016-16 LCA. Therefore, this goal was changed to an annual measurable outcome with corresponding median in Goal 3 of the 2015-16 LCAP.						
Applicable Pupil Subgroups: All Increase districtwide graduation rate CUSD Graduation Rate (2013-14): • All students 95% Currently 93.7% for all students • ELL 69% Currently 81% for ELL • SED 86% Currently 86.2% for SED	Original GOAL from prior year I CAP: Original Increase the graduation rates (12th grade), attendance rates (K- 12), and results 1 2 X 3 4 5 X 6 8 COE only: 9 10					·		
 All students 95% ELL 69% SED 86% Currently 93.7% for all students Currently 81% for ELL Currently 86.2% for SED 	Goal Applies to	oc tu.	bgroups: All					
Expected Annual Measurable Outcomes: Continuous Cont	Annual Measurable	 All students 95% ELL 69% SED 86% Increase attendance Establish baseline of Increase CHKS Survey Feeling Connected, a Bullied Increase CHKS Survey School: 7th Grade: 66% 9th Grade 64% 11th Grade 68% 	rate to 96% chronic absentee rate ey for Safe at School. and Never Been Cyber ey results for Safe at	Annual Measurable	Currently 93.79 Currently 81% Currently 86.29 Attendance rat 92.84%. 8.5% chronic at All secondary sthe CHKS. CHKS Survey School: • 7th Grad • 9th Grad • 11th Grad	% for all students for ELL % for SED ses from 8/25/14 to 4/17/15 were subsentee rate as of May 12, 2015 students in grades 7, 9 and 11 took results for Safe at de: 73% de 70% ade 79%		

- 7th Grade: 81%
- 9th Grade 73%
- 11th Grade 69%

Increase CHKS Survey results for Never Been Cyber Bullied:

- 7th Grade: 83%9th Grade 78%
- 11th Grade 82%

Maintain dropout rates below in Middle Schools below 1%

Decrease dropout rates to 3% for High Schools

Maintain expulsion rate below 1%

Decrease suspension rate to 1.9%

- 7th Grade: 60%
- 9th Grade 53%
- 11th Grade 53%

CHKS Survey results for Never Been Cyber Bullied:

• 7th Grade: 82%

• 9th Grade 81%

11th Grade 85%

This year, each school's ASB worked on expanding clubs, extra-curricular and co-curricular activities to increase student connectedness. Several guest speakers came into talk about student safety, cyberbullying, and teen suicide. District partnered with PTSA to host these events.

We anticipate maintaining dropout rates below 1%.

We anticipate maintaining dropout rates below 3%.

We anticipate maintaining an expulsion rate below 1%. To date, there have been a total of 7 expulsions. A percentage will be released when data is finalized.

To date, there have been 229 suspensions. A percentage will be released when data is finalized.

LCAP Year: 2014-15

Planned Actions/Services		Actual Actions/Services		
	Budgeted Expenditures		Estimated Actual Annual Expenditures	
Increase and realign budget allocations to mirror LCFF by providing augmentations for schools with higher populations of Low Socio-Economic students, English Learners, and Foster Youth	\$230,000	Increase and realign budget allocations to mirror LCFF by providing augmentations for schools with higher populations of Low Socio-Economic students, English Learners, and Foster Youth In the beginning of the fiscal year, we allocated \$238,000 for unduplicated students to school sites. Each school site used these dollars on site specific intervention and programs to principally meet the needs ELL, foster youth, RFEP, and low income students. Each school site provided a detailed budget on how that money was spent at the end of the 2014-15 school year.	\$238,000 Supplemental	
Scope of service: ALL LEA-Wide		Scope of service: x ALL Districtwide		
OR: _X_Low Income pupilsEnglish Learners _X_Foster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)		OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)		
Expand student intervention programs (TK-12) \$70,00		Expand student intervention programs (9-12) We are working with both high school sites to develop credit recovery/intervention models. A District-wide model has not been developed so a large amount of these funds were not used for this purpose.	\$17,185 Base	

			plans for student	sed to begin developing 4-year s 9-11 to ensure they are on and meeting A-G criteria.	
X_Foster Youth X proficient	LEA-Wide s _X_English Learners Redesignated fluent English Specify)		Foster YouthF	High Schools (CVA, CHS, SCHS) sEnglish Learners Redesignated fluent English proficient (Specify)	
Expand alternative students	e education programs for all	\$375,000	students. - Add Village Ac	ative education programs for all ded a 0.5 counselor for Carlsbad ademy (CVA) ernative Education Administrator	\$98,100 Supplemental
	Carlsbad Village Academy s _X_English Learners		Scope of service: _x_ALL OR:Low Income pupil:	Carlsbad Village Academy Schoolwide sEnglish Learners	
X_Foster Youth X_proficientOther Sub			Foster YouthF Other Subgroups:	Redesignated fluent English proficient (Specify)	

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

Based on stakeholder input, the number of goals were reduced for clarity in the 2015-16 LCAP. Therefore, this goal was changed to an annual measurable outcome with corresponding metric in Goal 3 of the 2015-16 LCAP.

Original GOAL from

Ensure all students make progress in core content areas as well as VAPA, world language, and PE as measured by new CAASPP Testing and District

prior year LCAP:	Benchmark Exams			COI Local : Specify	E only: 9 _.	10
Goal Applies to	Schools: All Applicable Pupil Subgroups: A				<u> </u>	
Baseline data for the CAASPP will be established Districtwide Monitor statewide implementation of API and establish baseline in 2014-15 Expected Annual Measurable Outcomes: Benchmark exam results will be used as a baseline metric as one measure to evaluate student achievement in the future Maintain Fully Credentialed Teachers 100% Maintain 0% of Misassigned Teachers Maintain 100% of Standards Aligned Instructional Materials LCAP Ye			Actual Annual Measurable Outcomes:	Annual Baseline information was not available at the times of annual undate.		
	Discount Astronomy (Ossaina	LCAP Yea	ar: 2014-15	A - 1 - 1 A - 1' 10 '		
	Planned Actions/Services	Budgeted Expenditures		Actual Actions/Service	es	Estimated Actual Annual Expenditures
teams to align,	llum leadership and development create scope and sequence, sments and lesson exemplars for	\$64,700	the 2014-15 so Teams focuse development of adopted stand This included: - k - E	riculum teams were created dehool year and during the sumed on curriculum alignment and felsons aligned to the State ards. C-5 Facilitators ELA Facilitators Grade level leads Secondary Subject Area Team	nmer.	\$355,000 Base

		- Sur DevelopmCo Committee - Mid Meetings - Late Meetings - Exte Meetings - Sec Committee - NG Team - Hig assessme		
Scope of service: LEA-Wide		Scope of service: _X_ALL	All Schools	
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			sEnglish Learners Redesignated fluent English proficient (Specify)	
Hire Teachers on Special Assignment to provide coaching support for classroom teachers in elementary, secondary, and technology	\$140,000	provide coaching	on Special Assignment to support for classroom teachers condary, and technology	\$118,000 Base
Scope of LEA-Wide		Scope of service:		
_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient			sEnglish Learners Redesignated fluent English proficient	

Other Subgroups:(Specify)		Other Subgroups:(Specify)	
Increase support of aligned CCSS materials and professional development \$270,000		Increased support of aligned CCSS materials and professional development: Standards Plus ELA Learning Headquarters Achieve 3000 RazKids Pearson Math Supplemental CCSS Holt Math Supplemental CCSS World Book Online & Gale Resource Database AVID Resources - AVID weekly Turn It In.com 	\$320,000 Base
Scope of LEA-Wide service:		Scope of All Schools service:	
X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		X ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

While we spent considerable amounts of money on supplemental instructional materials, based on stakeholder feedback additional resources are still needed to support Common Core aligned instructional materials. Therefore, over \$1M is allocated in the 2015-16 LCAP for common core aligned instructional materials and resources for students and teachers.

Staff spent a considerable amount more than the budgeted 64,700 due to the fact that curriculum development teams were meetings for the entire year to help supplement instructional materials aligned to the new standards. Staff devoted additional dollars for teachers to meet, collaborate, and align curriculum based on the new standards

Original GOAL from prior year LCAP:	Increase the number of students of Community College Classes, as rigrades (9-12) taking at least one	neasured by the	total number of	students in	Related State and/or 2 3 4 5_ COE only: 9	6 7_X_ 8 0 10
Goal Applies to	Schools: All Applicable Pupil Subgroups: A				ocal : Specify	
Expected	Increase the % of students enrol one Honors, Advanced Placemer Community College class by: • All students 60% • ELL 30% • SED 39%	led in at least	Actual Annual Measurable Outcomes:	2014-15 Data: All students 58.2% ELL 27.8% SED 35.1		
		LCAP Ye	ar: 2014-15			
	Planned Actions/Services			Actual Actio	ns/Services	
		Budgeted Expenditures				Estimated Actual Annual Expenditures
	rt for Common Core math for grades 6-8 including the ge courses	\$125,000	order to imple	io sections to the mi ment math "bridge o are on an accelerate	ourses" for	\$30,000 Base
Scope of service:	LEA-Wide		Scope of service:	All Middle Scho	ols	
Foster Youth	oilsEnglish Learners _Redesignated fluent English proficient s:(Specify)		Foster Youth	upilsEnglish Learner Redesignated fluent I ıps:(Specify)	English proficient	
	in actions, services, es will be made as a Based on s	takeholder input,	this goal was c	ollapsed into a large	er overarching go	al and was

result of reviewing past progress and/or changes to goals? We are working with Mira Costa College to increase the number of students taking Commun College courses. We are offering Mira Costa Community College classes at Sage Creek Hig School over the summer to encourage increased enrollment. Sites were able to absorb the staffing sections for accelerated math classes in most cases. result was less money expended than what was actually budgeted for math "bridge course" sections.					e Creek High ost cases. The		
Original GOAL from prior year LCAP:	OAL from Increase the number of opportunities for quality professional development and training for staff aligned to the new common core standards.						_ 5 6_X_ 7
Goal Applies to: Schools: All							
Applicable Pupil Subgroups: All							
Expected Annual Measurable Outcomes: Increase the number of PD opportunities for staff. Create and implement participant surveys to track the satisfaction rate of the professional development: Participants "strongly agree" or "agree" satisfaction rate 70%			cipant rate of the	Actual Annual Measurable Outcomes:	were added to to certificated empodedicated for S for common ass	litional days for Professional Development ded to the 2014-15 school year for ed employees. Additional money was ad for Summer Institute and SBAs/EWA's mon assessment creation, curriculum nt, and creating content.	
						rey satisfaction rate v he 2014-15 school y	
			LCAP Ye	ar: 2014-15			
	Planned Actions/S	Services			Actual Ac	ctions/Services	
Budgeted Expenditures							Estimated Actual Annual Expenditures
for teachers to	ssional development op support CCSS which w vorkshops, conference a	ill include	\$733,000	-Summer Insti -Two paid day Development	tute s Districtwide Pro	ofessional	\$938,422 Base

webinars, etc.	Scope of			recommon assessments, nent, and creating content core Conference rence Council Common Core mposium SDCOE on Teacher Training onference SDCOE fraining Training Trai			
Scope of service:	LEA-Wide		Scope of service:	All Schools			
X ALL OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify) What changes in actions, services,			_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)				
	,,						

and expenditures will be made as a result of reviewing past progress and/or changes to goals? CUSD invested and increased a significant amount of Common Core and general fund dollars for professional development for teachers. There is still a need for additional professional development and training around the new standards based on feedback received from the 201 15 stakeholder survey which will be included in the 2015-16 LCAP.						fessional	
Original	Related State and/or L						
•	Continue to improve	facilities to e	nsure they are sa	afe, clean and a	ppropriate in	1 <u>X</u> 2 <u>3</u> 4 <u>5</u>	6 6_X_ 7 8
	order to foster acade			,		COE only: 9) 10
LCAP:						Local : Specify	
Goal Applies to:	Schools: All Applicable Pupil Su	bgroups: A	II				
•	Begin work on Facili	ties Master I	Plan "Priority"	Actual			
-	projects:			Annual			
Measurable • Total % invested equals 36%			Measurable	Total % investe	d equaled 35%		
Outcomes:	Outcomes: Outcomes:						
	LCAP Year: 2014-15 Planned Actions/Services Actual Actions/Services						
	Planned Actions/s	Services	<u> </u>		Actual Ac	cuons/services	Estimated
			Budgeted				Actual Annual
			Expenditures				Expenditures
Improve all school	ol site facilities throug	jh		Improved school site facilities through			
·	of the Facilities Maste	r Plan		-	n of the Facilities		
including all "prio	ority" projects			including all "priority" projects scheduled for the 2014-15 school year.			\$6,185,850
			\$11,900,000				Prop P
				Major projects included: AOE redesign of school entrance			
					IS redesign of in		
Scope of	L E A Mido			Scope of		<u> </u>	
service:	LEA-Wide			service:	All Schools		
_X_ALL				_X_ALL			
OR:	lsEnglish Learners			OR:	ıpils English Lea	rnoro	
	isEnglish Learners Redesignated fluent Engli	sh proficient				rners ent English proficient	

Other Subgrou	_Other Subgroups:(Specify)			Other Subgroups:(Specify)			
and expendituresult of revi	s in actions, services, ures will be made as a ewing past progress nanges to goals?	Therefore, to the 2015-	his goal became	an annual mea or Priority One	surable outcome project was post	ced for clarity in the 2 e with corresponding poned to the 2015-10 xpenditures.	metric in Goal 2
Original GOAL from prior year LCAP:	Increased technology effectively to support	y access for all students as well as using technology t academic outcomes Related State and/or Local Prior 1_X_2_X_3_4_5_6_ 8 COE only: 9 10 Local: Specify					_ 5 6 7 <u>_X</u> -
Goal Applies to: Schools: All Applicable Pupil Subgroups: All							
Expected Annual Measurable Outcomes: Improve student to computer rate 1Implement and collect data on outcomputer rate 1Implement and collect data outcomputer rate 1Implement and coll			district-wide effective use vey oment"	Actual Annual Measurable Outcomes:	Student to computer ratio is 3.75 to 1. Survey was created by TAC (Technology Advisor Committee) and will be distributed to all CUSD families at the end of May 2015. We held numerous different technology PD opportunities in place of the originally planned 5 module training structure based on staff needs. See Professional Development goal above.		
LCAP Year: 2014-15							
Planned Actions/Services			Actual Actions/Services				
			Budgeted Expenditures				Estimated Actual Annual Expenditures
Increase technology operations staffing to improve reliability, devices, and support to school sites			\$250,000	Expanded Computer Lab Aid hours District wide at elementary and middle schools.			\$260,000 Base

	LEA-Wide English Learners edesignated fluent English proficient Specify)		Added a Network Technician position to help support the district infrastructure and operations to support the sites Scope of service: X ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	
Improve student/computer device ratio by purchasing additional digital devices and help support classroom instruction for the transition to SBAC testing		\$935,000	Additional mobile devices were purchased including a chromebook cart with 40 chromebooks for each of the 9 elementary schools and 2 chromebook carts with 80 chromebooks purchased for 5 secondary schools. Additional purchases for sites included document cameras, graphing calculators and software programs.	\$432,000 Base
Scope of service: X_ALL OR:Low Income pupilsFoster YouthReOther Subgroups:(LEA-Wide English Learners edesignated fluent English proficient Specify)		Scope of service: X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	
Improve district and school infrastructure by increasing wireless access and software to support management systems \$1,5		\$1,915,000	Wireless access points were installed improving all access at sites and district. Additional central office hardware and software updates were purchased to support sites	\$2,200,000 Prop P
Scope of service: X ALL OR:	LEA-Wide		Scope of service: _X_ALL OR:	

Low Income pupilsEnglish Learners Foster YouthRedesignated fluent Englis Other Subgroups:(Specify)			Foster Youth	oilsEnglish Learners _Redesignated fluent English profi s:(Specify)	icient		
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	We initially budgeted \$935,000 to improve the student to computer ratio. In that initial projection were computer lab upgrades for all 15 schools (\$550,000). These purchases were made in the 2013-14 school year and the upgrades were implemented in that same year. The accelerated timeline was due to needing computers in place for the SBAC pilot in the 2013-14 school year. This goal now falls under goal 2 of the 2015-16 LCAP due to stakeholder input.						

Complete a copy of this table for each of the LEA's goals in the prior year LCAP. Duplicate and expand the fields as necessary.

Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a school site in the LCAP year, when using supplemental and concentration funds in a districtwide or schoolwide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

Total amount of Supplemental and Concentration grant funds calculated:

\$__2,862,980

For CalPADS 2014, the District reflects an Unduplicated Count of 2,530 out of an enrollment count of 10,991 (or 23.02%). Using these figures on LCFF calculator and reflecting a \$1,730,795 expense amount in current year for this population of students, it appears the District's LCFF Estimated Supplemental Grant funding would be \$2,862,980 for FY 2015-16 and \$0 for Concentration Grant funding due to low unduplicated count percentage. The District intends to spend to that level by providing ELD teacher support, supplemental materials and technology, and other support services. Because there is not a large concentration of unduplicated students at any one school, the District provides ELD Teacher Support, technology, and professional learning for teachers to address the needs of at-risk students at all sites to give additional learning support to these students as needed. The primary benefit is for the targeted students, but all students will benefit from the plan. The district believes these are the most effective uses of the additional funds to improve the educational program for the targeted students. Our review of research and best practices in the State Frameworks indicates these types of supports benefit students and increases their achievement.

Districtwide Actions:

Information in the new ELA/ELD framework describes the benefit of explicit language instruction for all students to better access the common core, so the EL strategies were shared with all teachers to enhance language instruction across all grades and content areas. The supplemental funds are being expended on actions and services that are principally directed towards unduplicated student groups. These include:

- Professional Learning Differentiated Instructional Strategies for students not achieving grade level standards Below links show justification for effective teaching strategy (insert link here)
- Enhanced Instructional Technology
- Purchase of Instructional Supplemental Materials
- Reading and Math Intervention Programs & Services

The Professional Development on working with English Learners is designated districtwide, because all teachers will receive the training on strategies for ELs, even if they don't teach EL students, since the district believes the EL strategies are effective teaching strategies that will benefit all students.

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.

3.80 %

Using the Governor's proposed GAP funding rate of 53.08% for FY 2015-16, the District has increased its \$1,730,795 expense figure noted above by the \$1,132,185 increase in funding as reflected on LCFF calculator using a target figure of \$3,863,774 (\$3,863,774-\$1,730,795=\$2,132,979 x 53.08% = \$1,132,185). Furthermore, the LCFF calculator reflects a minimum proportionality percentage of 3.80% which is the "percentage by which services for unduplicated students must be increased or improved over services provided for all other students in the LCAP year.

The District intends to spend the increased services by providing ELD teacher support, supplemental materials and technology, and other support services. Because there is not a large concentration of unduplicated students at any one school, the District provides ELD Teacher Support, technology, and professional learning for teachers to address the needs of at-risk students at all sites to give additional learning support to these students as needed.

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

(a) "Chronic absenteeism rate" shall be calculated as follows:

- (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
- (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
- (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
 - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (e) "Suspension rate" shall be calculated as follows:

- (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
- (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
- (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).

8-22-14 [California Department of Education]