Local Control and Accountability Plan

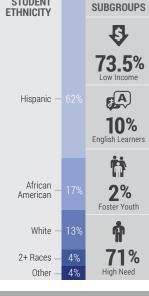


Plan Summary, 2018-19

ETHNICITY Hispanic 23,000 African American

DISTINGUISHED





DISTRICT STORY

District Vision

Graduates will be prepared to pursue college & any career



District Mission

Safe & secure learning environment that promotes rigorous curriculum & enables development of necessary academic, technical, & work-related skills

Career Academies & Pathways

coursework toward a specific field of interest



BUDGET

General Fund Expenditures: \$269,769,204

LCAP Expenditures:

\$237,502,341

LCFF Revenues: \$222.549.882

(Totals Budgeted for 2018-19 LCAP year)

Additional Expenditures Not Specified in the LCAP:

88%

• Utilities, insurance, postage, fuel & transportation, regional special education programs, site & district certificated &

classified support personnel, food & nutrition services, additional materials & supplies, technology, conferences & contracts, emergency & budget downturn reserves.

HIGHLIGHTS

GOAL

SCHOOLS



College & Career Readiness

Highlighted Actions

- 1.1 Student visits to colleges & universities
- 1.3 New Curriculum Coordinator to focus on writing across subject areas
- 1.17 Provide instructional materials beyond core to improve classroom interactivity

GOAL #2



Rigorous Curriculum

Highlighted Actions

- 2.2 Augment Guidance services (implement MTMDSS)
- 2.10 Expand technology infrastructure
- 2.16 Staffing & Infrastructure improve data systems to provide proactive resources

GOAL #3



Safe & Positive School Climate

Highlighted Actions

- 3.7 Hire an Attendance & Chronic Absenteeism Intervention Director
- 3.11 Implement & support PBIS to reduce suspension rates
- 3.16 Community Attendance Workers



Build Stakeholder Relationships

Highlighted Actions

- 4.1 Add data warehouse to improve stakeholder communication
- 4.3 College information & financial aid workshops for non-English speaking parents
- 4.5 Increase parent/guardian contact

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GREATEST PROGRESS

Increased Graduation Rates









Increase College & Career Readiness **Indicator**

California School Dashboard

Increased **English Learner Progress**





Planned Actions to Maintain Progress:

- **1.4** Teacher summer AP training to maintain qualified staffing
- **1.5** Expand after school tutoring & remediation options
- 1.8 Additional staff to administer & monitor CELDT / ELPAC outcomes

GREATEST NEEDS



Reduce Suspension Rates

Indicator: California School Dashboard



Change: Increased



Subgroup in Need:

Students with **Disabilities**







Planned Actions to Address Performance Gaps:

- **1.5** Expand after-school tutoring & remediation options
- 2.2 Augment Guidance services (includes Certificated & Classified personnel, implement MTMDSS)
- 3.5 Teachers, staff, supplies, services & other operating expenditures to fulfill Special Education program requirements

Planned Actions to Address Needs:

- **3.10** Implement Other Means of Correction strategies to reduce expulsion rates
- 3.11 Implement & support PBIS to reduce suspension rates
- **3.13** Additional staff to ensure a positive learning environment

INCREASED OR IMPROVED SERVICES



School Counseling Programs







Improved Data Systems for More Timely Interventions







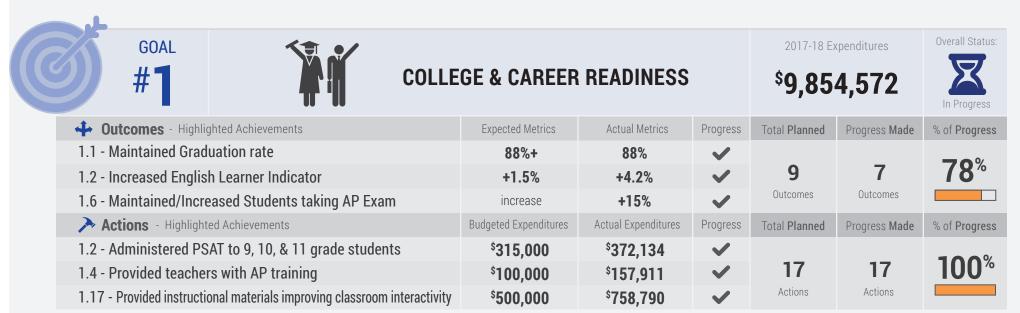
Additional Staff to Improve **Writing & Attendance**





Technology In & Out of the Classroom







GOAL #7



RIGOROUS CURRICULUM

2017-18 Expenditures

\$17,578,023



					IVICE
Expected Metrics	Actual Metrics	Progress	Total Planned	Progress Made	% of Progress
+5%	+20%	~			100%
+3%	+5%	~	3	3	100%
6,000	8,300	~	Outcomes	Outcomes	
Budgeted Expenditures	Actual Expenditures	Progress	Total Planned	Progress Made	% of Progress
\$5,002,785	\$5,200,225	~			100 %
\$1,215,500	\$1,402,177	~	17	17	100%
\$2,631,159	\$2,892,099	~	Actions	Actions	
	+5% +3% 6,000 Budgeted Expenditures \$5,002,785 \$1,215,500	+5% +20% +3% +5% 6,000 8,300 Budgeted Expenditures Actual Expenditures \$5,002,785 \$5,200,225 \$1,215,500 \$1,402,177	+5% +20% +3% +5% 6,000 8,300 Budgeted Expenditures	+5% +20% +3% +5% 6,000 8,300 Budgeted Expenditures	+5% +20% +3% +5% 6,000 8,300 Budgeted Expenditures



GOAL #3



SAFE & POSITIVE SCHOOL CLIMATE

2017-18 Expenditures

\$187,783,236



						in Progress
• Outcomes - Highlighted Achievements	Expected Metrics	Actual Metrics	Progress	Total Planned	Progress Made	% of Progress
3.2 - Decreased suspension rate	-0.5%	-0.6%	~			0 00/
3.6 - Decreased HS dropout rate	<8.7%	3.5%	~	10	9	90%
3.10 -Decrease misassigned teachers	<9	<9	~	Outcomes	Outcomes	
Actions - Highlighted Achievements	Budgeted Expenditures	Actual Expenditures	Progress	Total Planned	Progress Made	% of Progress
3.3 - Williams Facility Compliance	\$30,863,828	\$31,087,439	~			= 0.0 %
3.4a - Fully credentialed & appropriately assigned teachers	\$82,574,894	\$85,451,268	~	22	22	100%
3.15 - Added administrative support to each site	\$1,780,717	\$1,931,984	~	Actions	Actions	



GOAL
#4



BUILD STAKEHOLDER RELATIONSHIPS

2017-18 Expenditures

\$1,031,070



Outcomes - Highlighted Achievements	Expected Metrics	Actual Metrics	Progress	Total Planned	Progress Made	% of Progress
4.1 - Increase parent survey responses	1,000	1,849	~	3	2	67%
4.3 - Increase app downloads	10,500	12,239	~	Outcomes	Outcomes	
Actions - Highlighted Achievements	Budgeted Expenditures	Actual Expenditures	Progress	Total Planned	Progress Made	% of Progress
4.3 - Workshops for non English speaking parents	\$83,500	\$91,736	~	8 Actions	8	= 0.0 %
4.5 - Increased parent/guardian contact	\$283,300	\$294,918	~			100%
4.7 - Implemented Powerschool Student Information System	\$121,671	\$124,171	~		Actions	



SURVEYS Conducted



WORKSHOPS

Held



25,576 **RESPONSES**

Received



STAKEHOLDERS Engaged



BOARD MEETINGS

Convened



GROUPS Involved

Groups include:

Parents, Students, Teachers, Staff, Administrators, Cabinet, Trustees. Community, DELAC, DSLT, DPAC, WASC & Labor Groups.



Checklist of Items Shared:

- District Profile Data
- State Education Priorities
- LCAP & LCFF Overview
- Feedback & Consultation Opportunity



AVUHSD has informed, consulted, and involved school stakeholders in the process of creating the LCAP as summarized above. Communications to stakeholders includes:











Website, email, phone, word of mouth, meetings, push notifications.

Service Improvement & Fiscal Transparency





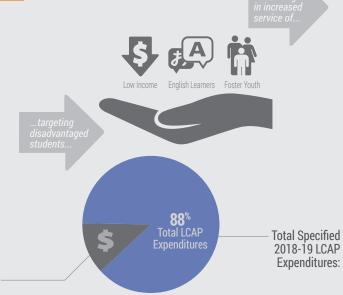


Concentration Grant \$39,763,374 **Supplemental Grant**

\$182,786,508 **Base Grant** Other Revenue (state & local) \$32,132,664

Federal Revenue \$16,370,042

\$271,052,588 **Total Revenue:**



122%

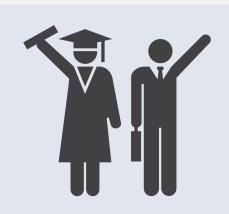
2018-19 **Expected Service** Improvement Using

\$39,763,374

In Total Concentration & Supplemental Grants VS.

\$237,502,341





College & Career Readiness















EXPECTED 2018-19 MEASURABLE OUTCOMES



MAINTAIN GRADUATION RATE

±488%



±4 65%



INCREASE EL ACHIEVEMENT













INCREASE STUDENTS TAKING AP EXAM



INCREASE AP/IB COURSES OFFERED

±4330



INCREASE A-G COMPLETION RATE



INCREASE CAASPP / EAP SCORES



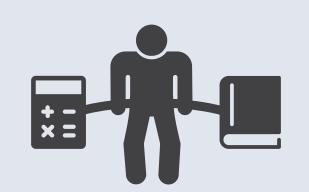


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EXPECTED 2018-19 ACTIONS & EXPENDITURES

	Amount	Target	Status
1.1 - Student visits to colleges & universities	\$145,000	English Learners	
1.2 - Administer PSAT to 9, 10 & 11 grade students	\$370,000	` _	Modified
1.3 - New Curriculum Coordinator to focus on writing across subject areas	N/C	S Low Income	New
1.4 - Teacher summer AP training to maintain qualified staffing	\$167,000	Foster Youth	Δ
1.5 - Expand after school tutoring & remediation options	\$1,126,000	Foster Youth	8
1.6 - Administer Scholastic Reading Indicator 2x per year	N/C	All Students	Unchanged
1.7a - Reduce class sizes to 25:1 ratio for intensive ELA & literacy support classes	\$45,278		
1.7b - Reduce class sizes to 25:1 ratio for intensive Algebra & support classes	\$45,278		
1.8 - Additional staff to administer & monitor ELPAC outcomes	\$435,319	€ A	
1.9 - Increase students in higher level courses (counseling, goal setting & PSAT score review)	see action 2.1		&
1.9a - Counseling & goal setting strategies to encourage more students to take higher level courses	N/C		
1.9b - Designate Foster Youth counselor (1 per site, monitor academic progress,	see action 2.2		
conduct & attendance)			
1.10 - Increase student Early Assessment Program participation	see action 2.1		A
1.11 - Teacher Professional Development for identification & coding of EL /RFEP	see action 1.12	A	
students (2 hours, via Site EL Coordinator)			
1.12 - Monitor academic progress of all RFEP students 4 years after reclassification	\$837,966		
(designated staff)			
1.13 - Professional Development focused on best practices for subgroup student	\$2,587,239	c A	
achievement (+4 days per teacher, per diem rate)		[A)	
1.14 - Alternatives to recapture credits after unsuccessful attempts	\$3,482,766	\$	
1.15 - Provide Naviance software to improve college & career readiness	\$195,971		
1.16 - LCAP metrics improve student outcomes & integrate computer science (Computer Science Coordinator)	\$158,023	UIV	
1.17 - Provide instructional materials beyond core to improve classroom interactivity	\$1,110,000		





Rigorous Curriculum



EXPECTED 2018-19 MEASURABLE OUTCOMES









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EXPECTED 2018-19 ACTIONS & EXPENDITURES

	Amount	● Target	Status
2.1 - Guidance counseling services for academic, collegiate, professional & personal growth opportunities	\$3,448,730	All Students	Unchanged
 2.2 - Augment Guidance services (includes Certificated & Classified personnel, implement MTMDSS) 2.3 - Increase professional development opportunities to continue CCSS curriculum 	\$7,377,811 \$1,630,000	EL LI FY	Modified
development (use internal & external expertise) 2.4 - Utilize "DigiCOACH" to gather coaching data on CCSS & 21st Century practices	\$47,940	₽A \$	B
 2.5 - Use Catapult for teacher leadership & literacy implementation in CCSS Content Areas 2.6 - Increase student scores of 3+ on AP exam (increase exam access) 2.7 - Improve achievement on Next Generation Assessments (Interdepartmental & cross 	\$812,500 \$600,000 \$1,076,291	English Learners	
curricular lesson design, professional development) 2.8 - Increase academy & pathway options 2.9 - Implement revised 9th Grade AVID Health Survey & Healthful Living curriculum (focus on technology & AVID skills)	\$110,000 \$265,628	Low Income Foster Youth	2
2.10 - Expand technology infrastructure (staffing, wireless capacity, online access & lower student:device ratio)	\$4,269,134		
2.11 - Conduct site, regional & district wide STEM based expositions 2.12 - Mini-grants to support innovative initiatives for unduplicated student groups (awarded based on justification, need, available resources & innovation)	\$40,000 N/C		8
 2.13 - Linked Learning initiatives Director (expand concurrent enrollment opportunities) 2.14 - After school enrichment course opportunities (via virtual platform) 	\$180,163 \$1,000,000		
2.15 - Implement & monitor 21st Century learning environments & enhancements (expand infrastructure)	\$836,331		
2.16 - Staffing & Infrastructure improve data systems to provide proactive resources 2.17 - NGSS Teacher on Assignment	\$220,692 \$128,878		New





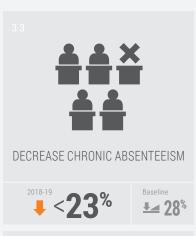
Safe & Positive School Climate



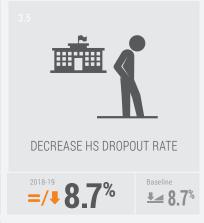
EXPECTED 2018-19 MEASURABLE OUTCOMES

















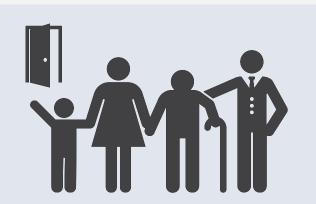


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EXPECTED 2018-19 ACTIONS & EXPENDITURES

PECTED 2018-19 ACTIONS & EXPENDITURES			
	Amount	Target	Status
3.1 - Increase awareness of diverse student & community population	\$622,500	₽ ₽ #	✓ Modified
3.2 - Williams instructional materials compliance	\$2,749,679	9 0 09	Unchanged
3.3 - Williams facility compliance (maintenance & operational expenses)	\$31,760,261		
3.4a - All teachers fully credentialed & appropriately assigned	\$88,845,609	All Students	
3.4b - Enroll in "LinkedIn" to recruit & retain teachers	\$20,360	€A \$ #	8
3.4c - Provide incentives to retain hard to staff programs	\$101,422	EL LI FY	~
3.5 - Teachers, staff, supplies, services & operating expenditures to fulfill Special Education	\$58,150,625	Students with Disabilities	
program requirements			
3.6 - Teachers & staff for CTE programs to prepare students for careers	\$2,946,038	**	
3.7 - Hire an Attendance & Chronic Absenteeism Intervention Director	\$184,586	A S iii	New
3.8 - Increase ADA through increased contact with parents	\$130,900		8
3.9 - Administer California Healthy Kids survey to students & staff	\$11,000		V
3.10 - Implement Other Means of Correction strategies to reduce expulsion rates	N/C	**	
3.11 - Implement & support PBIS to reduce suspension rates	\$300,597	A	
3.12 - Expand professional development opportunities for classified staff	\$101,690	English Learners	
3.13 - Additional staff to ensure a positive learning environment	\$1,231,229	\$ S	
3.14 - Release periods for Administrative Interns at comprehensive sites	\$260,384	Low Income	8
3.15 - Add administrative support to each site to monitor additional actions (certificated &	\$1,937,072		
classified staff)	^~ ~	Foster Youth	
3.16 - Community Attendance Workers improve attendance rates & lower chronic absenteeism	•		B
3.17 - Campus improvements	N/C	*	
3.18 - Site allocation funds for college trips, tutoring, EL services, STEM expos, etc.	\$9,264,166	A	
3.19 - Provide transportation to school for school events	\$2,200,000		8
3.20 - Ensure safe & supportive environment (School Safety Director)	\$184,696	\$	
3.21 - Contract with Los Angeles County Sheriff Department to increase safety	\$1,696,000		
3.22 - Student Services Coordinator to improve PBIS Implementation	\$153,638	W/W	B





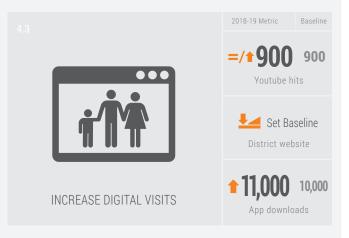
Build Stakeholder Relationships



EXPECTED 2018-19 MEASURABLE OUTCOMES





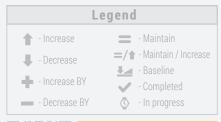




EXPECTED 2018-19 ACTIONS & EXPENDITURES

	Amount	Target	Status
4.1 - Add data warehouse to improve stakeholder communication	\$100,000	e A	♦ New
4.2 - Add "Parent Link" system for messaging families, creating a digital app &	\$76,377	English Learners	8
coordinating Social Media		\$	Unchanged
4.3 - College information & financial aid workshops for non English speaking parents	\$115,552	Low Income	Modified
4.4 - Contract local Spanish language radio station to inform listeners of district	\$14,400		8
programs & highlights		Foster Youth	
4.5 - Increase parent/guardian contact via technology, meetings & workshops to foster	\$262,917	rooter routin	
parent involvement			
4.6 - Communications Director to better engage families & community partners	\$186,473		Δ
4.7 - Implement Powerschool Student Information System	\$121,671	All Students	
4.8 - Utilize communication agency to better promote unduplicated student services & programs	\$150,000	₽ ₽ #	

Abbreviations: ADA (Average Daily Attendance), AP (Advanced Placement), AVID (Advancement Via Individual Determination), AVUHSD (Antelope Valley Union High School District), CAASPP (California Assessment of Student Performance and Progress), CCSS (Common Core State Standards), CELDT (California English Language Development Test), CHKS (California Healthy Kids Survey), CTE (Career Technical Education), DELAC (District English Learner Advisory Committee), DSLT (District Site & Leadership Team), EAP (Early Assessment Program), EL (English Learner), ELA (English-Language Arts), ELPAC (English Language Proficiency Assessments for California), FY (Foster Youth), HS (High School), IB (International Baccalaureate), LCAP (Local Control Accountability Plan), LCFF (Local Control Funding Formula), LI (Low Income), MTMDSS (Multi-Tiered, Multi-Dimensional System of Support), NGSS (Next Generation Science Standards), N/C (No Cost), PBIS (Positive Behavior Intervention Support), PD (Professional Development), PSAT (Preliminary Scholastic Aptitude Test), RFEP (Reclassified Fluent English Proficient), STEM (Science, Technology, Engineering & Mathematics). WASC (Western Association of Schools & Colleges).





For additional LCAP resources scan or click the QR code or go to www.goboinfo.com & search for your district.

This infographic provides a high-level summary only. For more specific details, please refer to the accompanying 171 page LCAP narrative plan.



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